

SAN FRANCISCO | 3RD SEPTEMBER

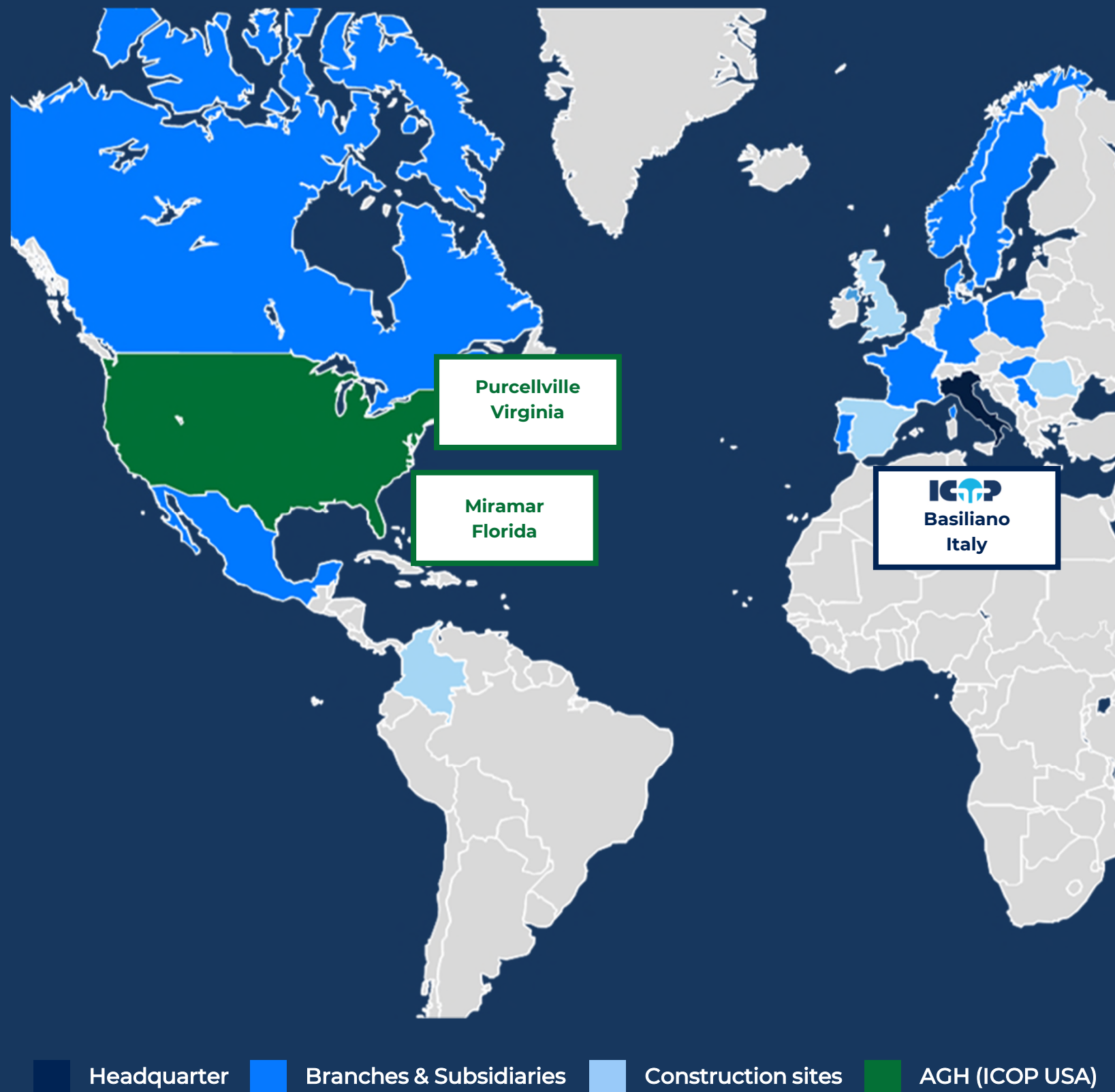
Underground Engineering and Technology at Its Best



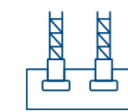
Francesco Petrucco
Giacomo Petrucco



ICOP – A Leading Underground Engineering Specialist



€1.3 bn
Backlog



> €1 bn
Pipeline



105Y
History



c.1,025
Empolyees



+25
Countries



+67%
of VoPin FY24 YoY



22% margin
EBITDA in FY24



A3.1
Credit Rating



AA
ESG rating



Areas of Business

FOUNDATIONS: UNIQUE POSITIONING AS ENGINEERING-DRIVEN PLAYER

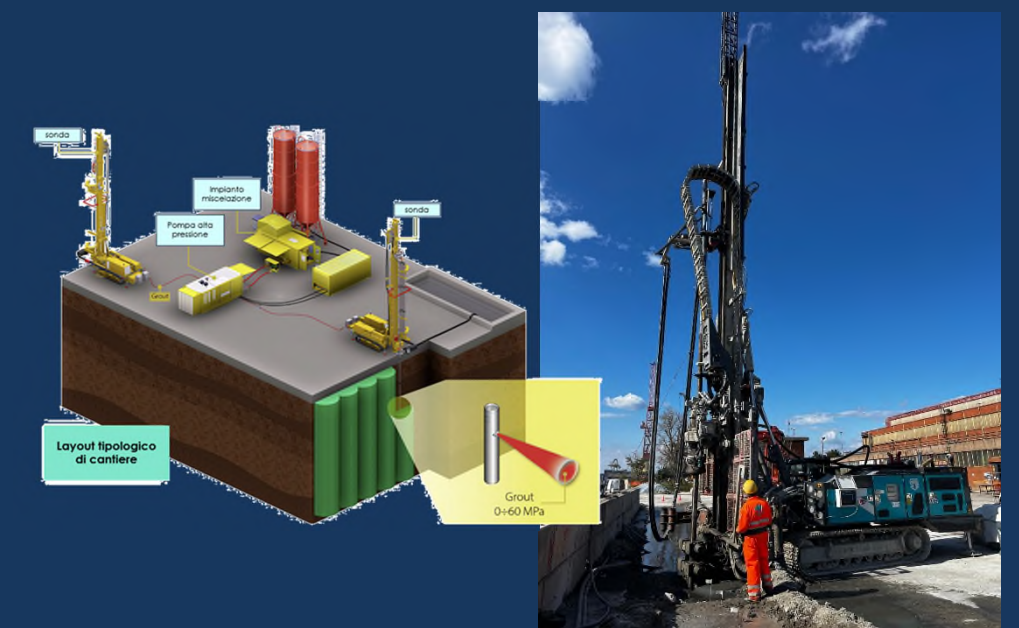
Foundations Piles



Diaphragm Walls

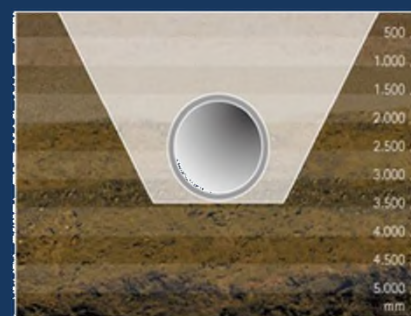


Jet Grouting

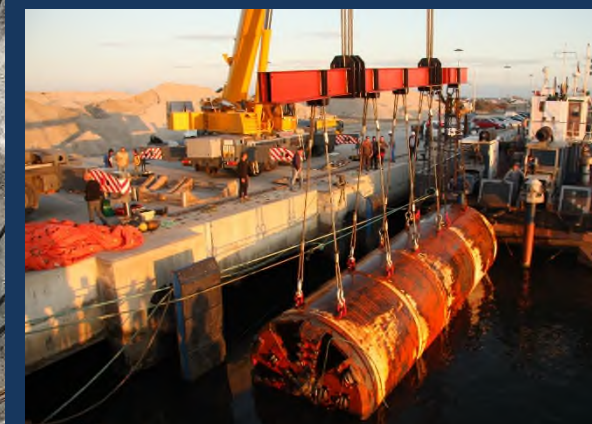
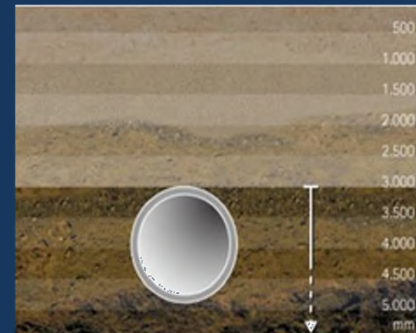


MICROTUNNELING: AN INNOVATIVE AND ENVIRONMENTALLY FRIENDLY SOLUTION FOR TUNNELING CHALLENGES

Open Trench



Trenchless



Complex Worldwide Projects

FOUNDATIONS



MICROTUNNELING



MARITIME WORKS



RoboGO: A Game-Changer in Underwater Infrastructure Maintenance

NEW ROBOT ADDRESSING PORT MAINTENANCE...

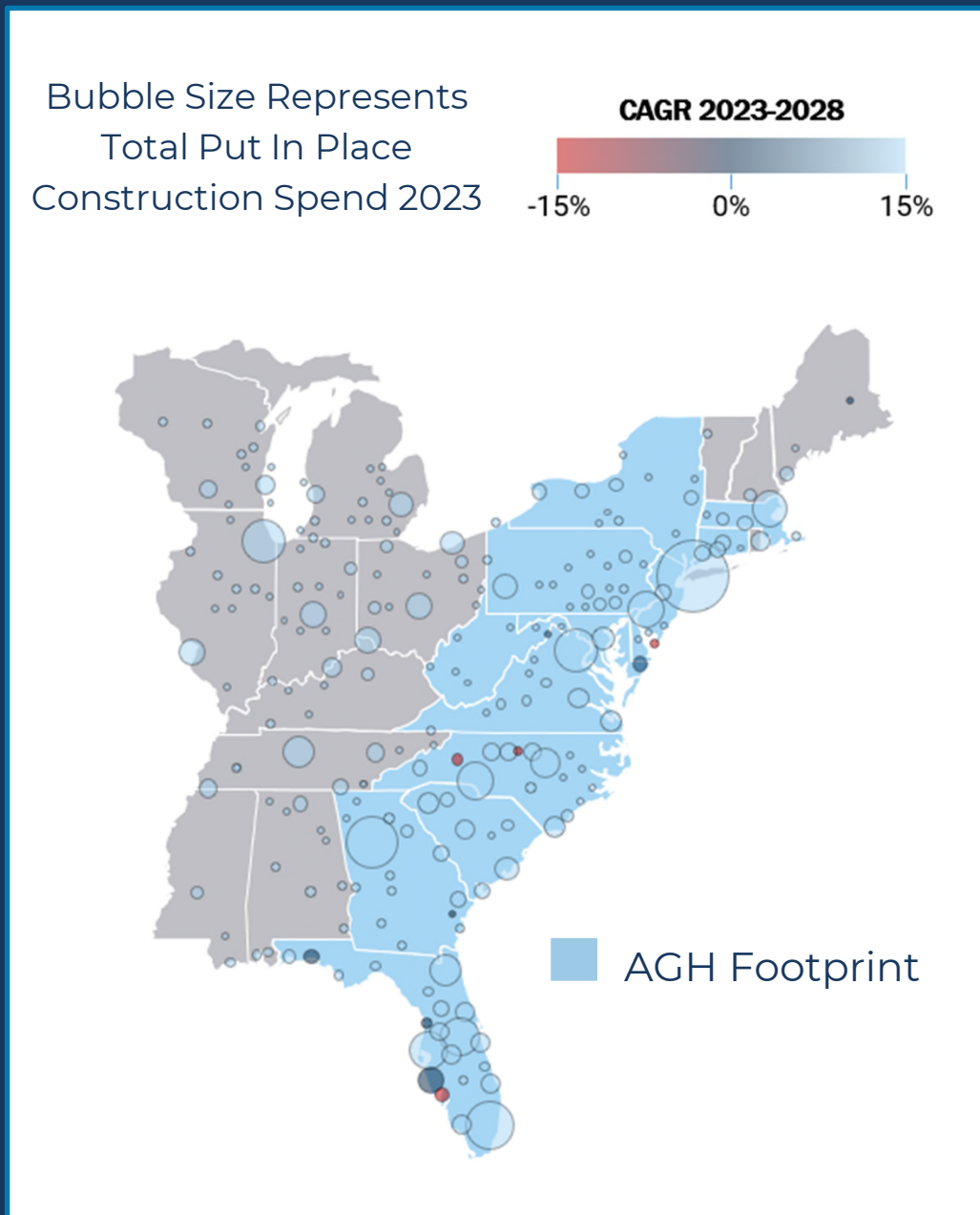
2x: The available working hours will be nearly doubled compared with human operations

90% : Of the maintenance area made accessible, leaving only 10% of the surface for workers



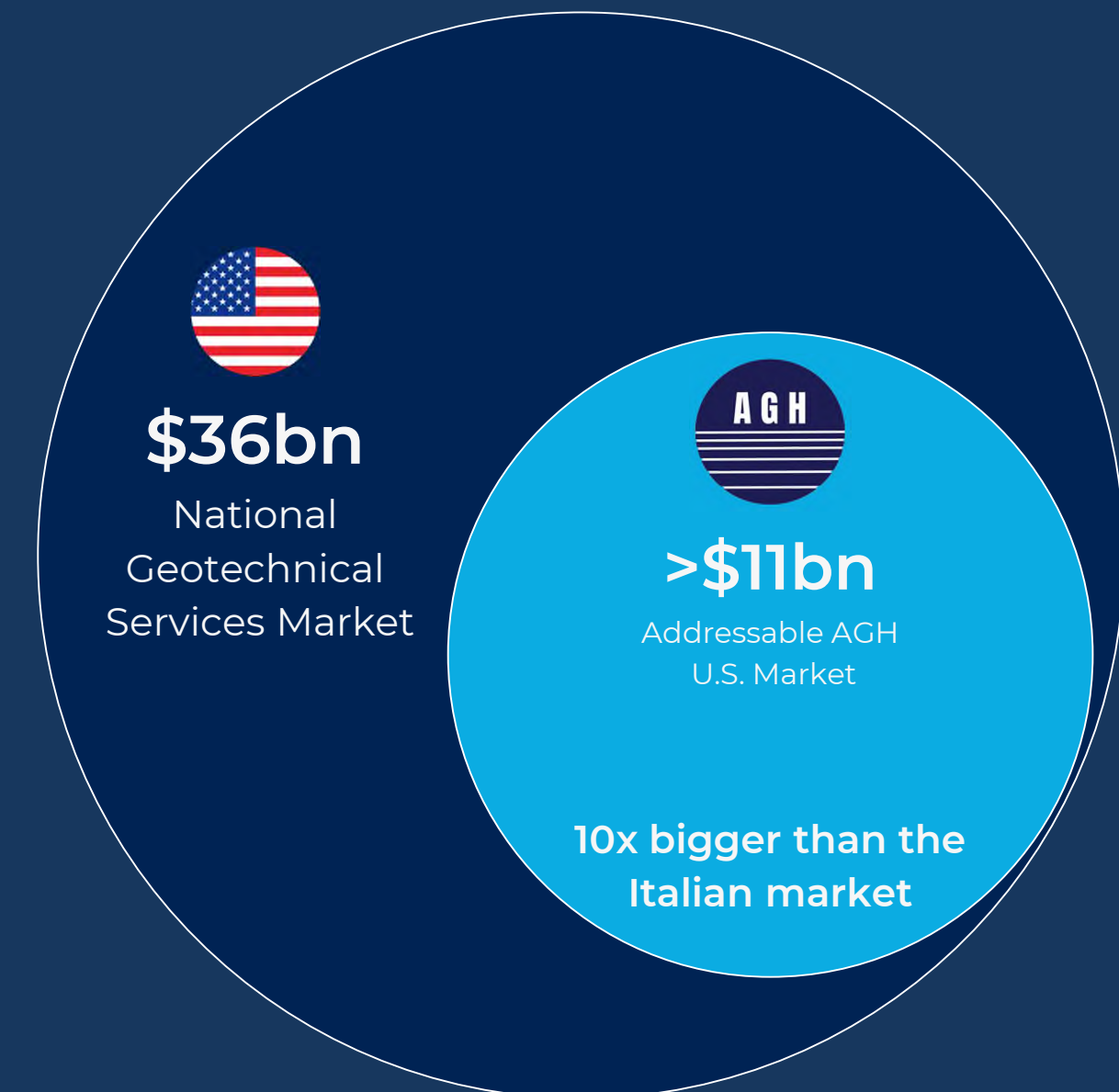
Visible Trends and Massive White Space Penetration Potential

ICOP'S PRESENCE FOCUSED ON MARKETS WITH
HIGHEST CONSTRUCTION SPEND FORECASTS



Source: FMI 2024 North American Engineering and Construction Outlook, Q4 Edition

LARGE & GROWING
MARKET



Highly Attractive U.S. Market to Support
Long-Term Sustainable Growth of ICOP



Global underground engineering specialist with **>100 years history**



Energy transition and infrastructures development are **key growth drivers**



€1.3bn backlog and >€1bn pipeline gives ample visibility to future results



Acquisition in the US and new microtunneling application as strategic pillars





francesco.petrucchio@icop.it
giacomo.petrucchio@icop.it

